

PORTFOLIO DASHBOARD

YEARLY CASHFLOW

All

PROJECT NAME

All

TOTAL PROJECTS

14

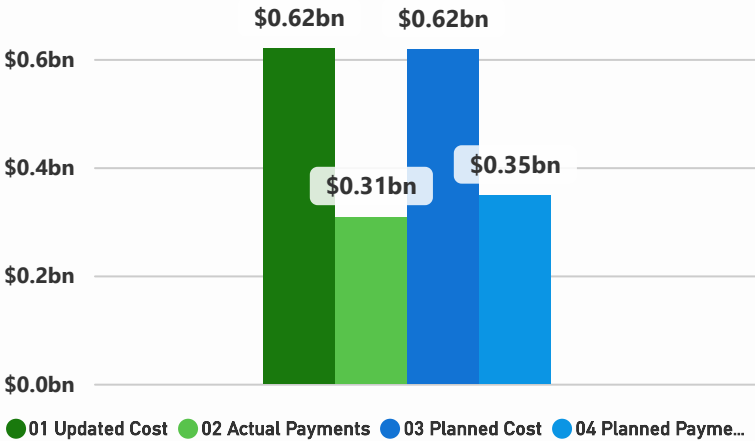
ACTIVE RISKS

22

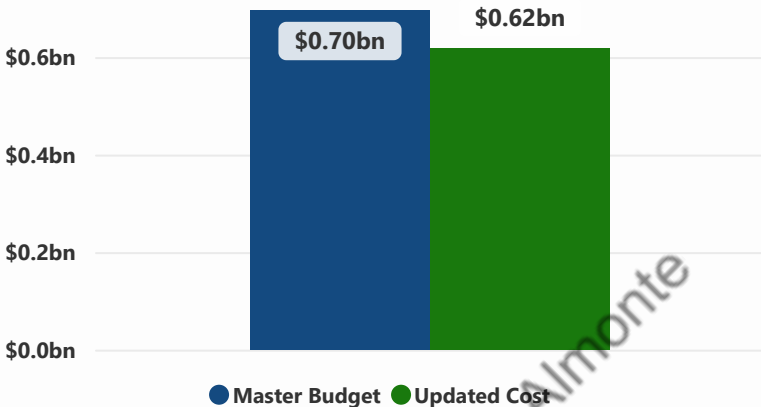
ACTIVE ISSUES

4

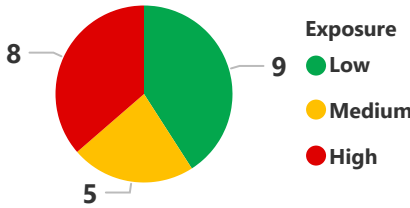
CASHFLOW



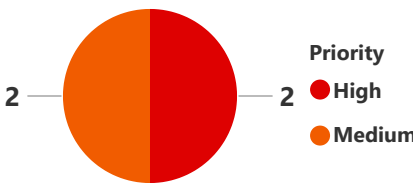
MASTER BUDGET VS. UPDATED COSTS



RISKS BY EXPOSURE



ISSUES BY PRIORITY



PROJECTS SUMMARY

PROJECT		PICS	PLAN % COMPLETE	ACTUAL % COMPLETE	PLAN COST	UPDATED COST	PLANNED PAYMENTS	ACTUAL PAYMENTS	RISKS	CRITICAL RISK	ISSUES	CRITICAL ISSUE	BASELINE FINISH	FINISH
		🔗	🔗	100%	\$98,912,090	\$103,344,742	\$98,912,090	\$77,700,614	0		0		5/24/2024	10/16/2024
		🔗	🔗	100%	\$1,055,524	\$1,055,524	\$1,002,749	\$791,215	1		0		11/11/2025	11/11/2025
		🔗	🔗	100%	\$6,369,176	\$6,369,175	\$6,369,176	\$3,054,411	2	2	1		11/6/2024	7/22/2025
		🔗	🔗	100%	\$30,645,985	\$30,645,986	\$30,387,666	\$25,496,486	3		0		1/27/2025	4/20/2026
		🔗	🔗	78%	\$94,583,189	\$91,611,500	\$63,035,566	\$58,117,141	0		0		9/15/2026	7/7/2026
		🔗	🔗	91%	\$78,828,873	\$78,828,873	\$61,299,366	\$59,794,817	5		0		2/7/2026	7/29/2026
		🔗	🔗	74%	\$125,565,203	\$125,565,203	\$56,350,421	\$51,862,120	0		0		2/9/2027	3/18/2027
		🔗	🔗	44%	\$29,553,791	\$29,553,791	\$15,906,882	\$17,344,749	3	3	1		11/30/2026	12/5/2026
		🔗	🔗	29%	\$120,953,307	\$120,953,307	\$4,786,567	\$5,020,563	5		1	1	8/31/2027	8/31/2027
		🔗	🔗	16%	\$31,270,569	\$31,270,569	\$9,303,237	\$8,403,162	2	2	1	1	2/10/2028	2/10/2028

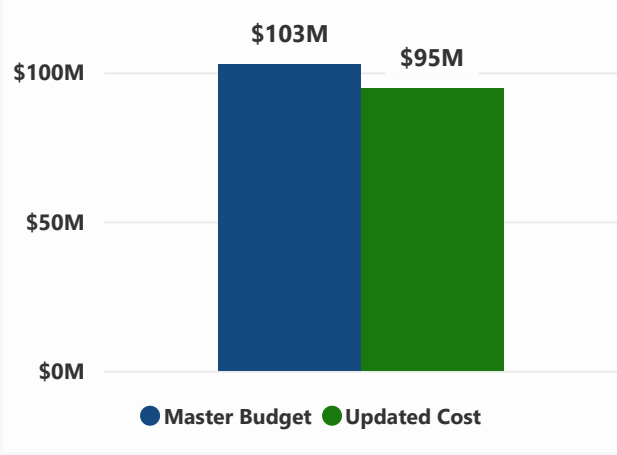
PROJECT DASHBOARD

Report date as of:12/31/2025

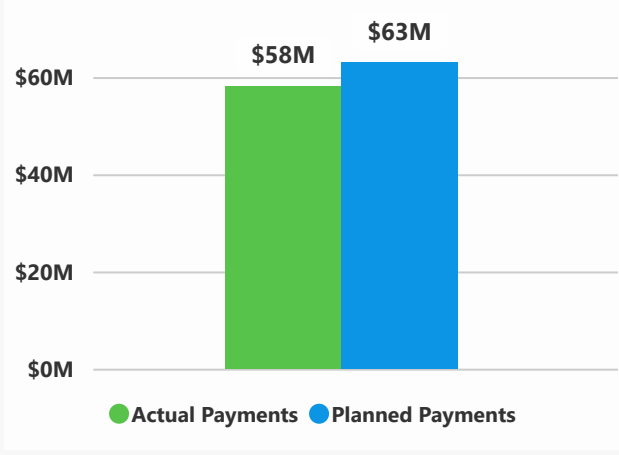
PROJECT NAME

RISKS	ISSUES
0	0

MASTER BUDGET VS. UPDATED COSTS



PROJECT PAYMENTS



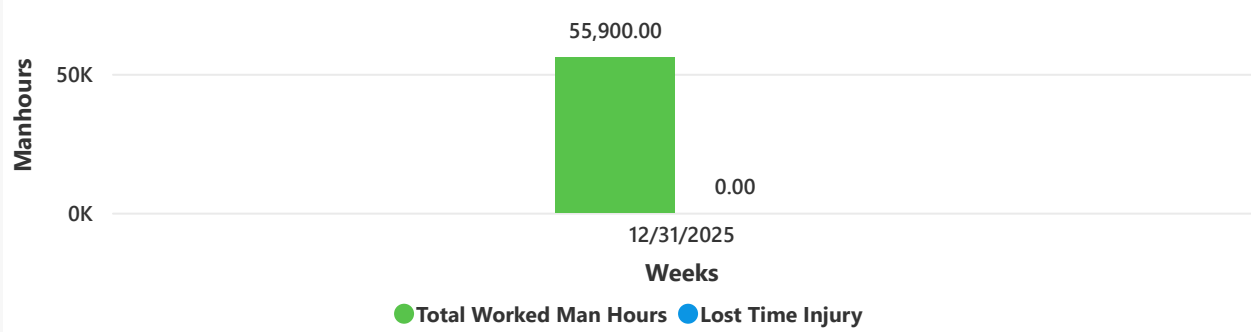
KEY MILESTONES	SCHEDULED FINISH	FORECAST COMPLETION
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Project		
Quarry Production	10/8/2025	11/8/2025
Zone 3B(1)	5/20/2026	6/15/2026
Back Reach Zone 3B(2)	6/5/2026	5/30/2026
Zone 2B	6/9/2026	5/22/2026
QB3	7/7/2026	7/7/2026
Mobilizations	7/24/2026	6/2/2026
Procurement	9/15/2026	6/2/2026

HEALTH AND SAFETY STATICS

DESCRIPTION	PREVIOUS MONTH (CUMULATIVE)	THIS MONTH	TO DATE CUMULATIVE
Total Worked Man Hours	55,900.00		55,900.00
Lost Time Injury	0.00		0.00
Near Miss	0.00		0.00
LTI Frequency Rate (LTIFR)	0.00		0.00

HSSE



SUMMARY COMMENTS

Forecasted to complete on 7th of July 2026.

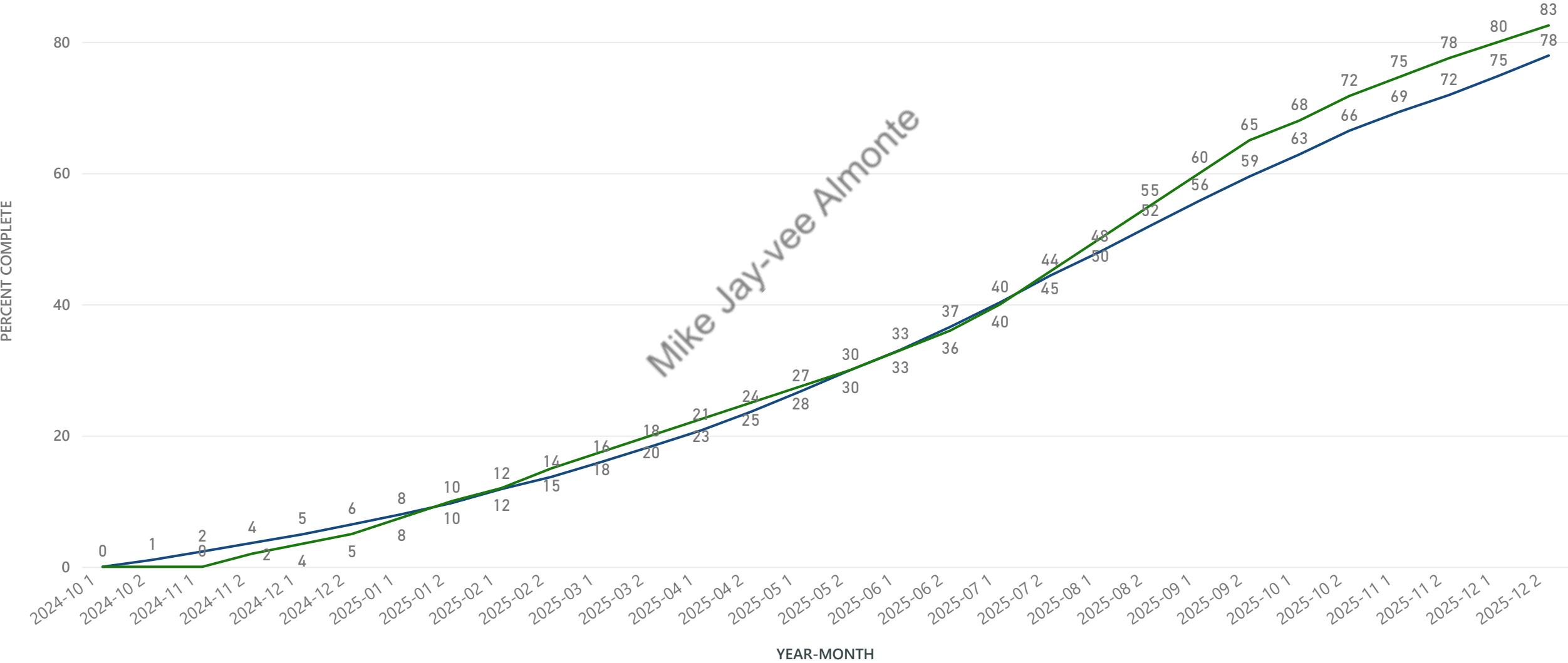
PROJECT S-CURVE

PROJECT NAME

Report date as of:12/31/2025

PLANNED VS. ACTUAL PROGRESS

● PLANNED ● ACTUAL



PROGRESS VS. PROGRAMME REPORT

Report date as of:12/31/2025

PROJECT NAME

PROJECT - TASK	% PLAN 78%	% ACTUAL 83%	BASELINE START	BASELINE FINISH	START	FINISH	COMMENTS/ISSUES
Project							
Mobilizations							
Setup Borrow Pits Plant and Equipment	100%	100%	10/21/2024	11/23/2024	10/21/2024	11/23/2024	
Setup Pre-Cast Wharft (external)	100%	100%	10/21/2024	12/28/2024	10/21/2024	12/28/2024	
SEMAR site clearance	100%	100%	02/01/2025	3/25/2025	11/5/2024	12/27/2024	
Contractor's platform for site compound	100%	100%	03/26/2025	6/14/2025	12/27/2024	3/19/2025	
Relocation of EBC precast yard	100%	100%	05/10/2025	6/13/2025	5/12/2025	6/14/2025	
Contractor's Offices (Agree with SEMAR)	100%	100%	06/16/2025	9/27/2025	3/19/2025	7/2/2025	
CTB Plant relocation	100%	100%	06/30/2025	8/4/2025	6/28/2025	8/2/2025	
Demob Contractor's existing offices (containers)	32%	100%	09/29/2025	7/18/2026	7/1/2025	6/2/2026	
Demob Contractor's	0%	0%	06/09/2026	7/24/2026	6/2/2026	6/2/2026	
Procurement							
(New WBS)	76%	80%	10/21/2024	9/15/2026	10/21/2024	6/2/2026	

PROGRESS VS. PROGRAMME SUMMARY

77.91 Vs 82.50

PROJECT COMMENTS

Forecasted to complete on 7th of July 2026.

REPORTING MONTH KEY ACCOMPLISHMENTS

Partial delivery of 2B-1.

NEXT MONTH'S KEY FOCUS

Receive authorization for operating the wharf section QD3-2 (last 107 m)

COSTS BUDGET VS. FORECAST REPORT

Report date as of:12/31/2025

PROJECT NAME

WORK ITEM	MASTER BUDGET	CONTRACTED AMOUNT	APPROVED VARIATIONS	PLANNED COST (TOTAL PLANNED PAYMENTS)	REMAINING RISK ALLOWANCE	UNCONTRACTED COST	UPDATED COST (TOTAL COMMITTED COST TO COMPLETE)
Construction Contract	\$99,708,112	\$91,643,159	\$0	\$91,643,159	\$8,064,953	\$0	\$91,643,159
Construction Contract - Main Civil Works (GAMI)	\$99,708,112	\$91,643,159	\$0	\$91,643,159	\$8,064,953	\$0	\$91,643,159
Engineering	\$2,940,029	\$2,676,576	\$263,454	\$2,940,029	\$0	\$0	\$2,940,029
Engineering	\$2,940,029	\$2,676,576	\$263,454	\$2,940,029	\$0	\$0	\$2,940,029
Total	\$102,648,141	\$94,319,734	\$263,454	\$94,583,188	\$8,064,953	\$0	\$94,583,188

APPENDIX 2 - CASHFLOW AND DISBURSEMENT REPORT

Report date as of:12/31/2025

PROJECT NAME

FORECAST CASHFLOW USD 000's

PREVIOUS YEARS

▲	2024	2025	Total
Actual Payments	\$18,480,227	\$39,636,914	\$58,117,141
Planned Cost	\$18,480,227	\$53,019,078	\$71,499,305
Updated Cost	\$18,480,227	\$49,936,564	\$68,416,791

2025

▲	2026-01	2026-02	2026-03	2026-04	2026-05	2026-06	2026-07	2026-08	2026-09	2026-10	2026-11	2026-12	Total
Planned Cost	\$4,446,873	\$3,829,826	\$3,346,268	\$2,912,414	\$2,654,493	\$1,823,366	\$701,985	\$619,365	\$0	\$0	\$0	\$0	\$20,334,589
Updated Cost	\$4,470,512	\$3,842,340	\$3,358,782	\$2,924,928	\$2,667,007	\$1,835,880	\$726,599	\$619,365	\$0	\$0	\$0	\$0	\$20,334,589

FUTURE YEARS

▲	2027	Total
Planned Cost	\$2,749,295	\$2,749,295
Updated Cost	\$2,749,295	\$2,749,295

ACTUAL PAYMENTS TO DATE:	\$58,117,141
PLANNED PAYMENTS TO DATE:	\$63,035,566
PLANNED COST (TOTAL PLANNED PAYMENT AT COMPLETION):	\$94,583,189
UPDATED COST (TOTAL FORECASTED COST TO COMPLETE):	\$91,611,500